

# Market Intelligence Report 2013: Houston

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A firmly entrenched, expansive, and consistently viable oil and gas sector has earned Houston the moniker “Energy Capital of the World.” Houston is home to 24 companies on the 2012 FORTUNE 500 list, and the vast majority are energy conglomerates (see list below).<sup>1</sup> Major corporations such as Chevron, ExxonMobil, and Shell, as well as oil service companies such as Schlumberger and Fluor, also have a presence in the area—in some cases, a larger presence than at their “home” locations. With oil near \$90 per barrel for the majority of 2012, these companies were able to continue high levels of hiring, training, and oil exploration. Increased activity near the Eagle Ford Shale in southwest Texas is also benefiting oil and gas entities located in Houston. In addition to the energy industry, healthcare and shipping play a role in driving strong demand to area hotels.

## Economy Update

The following table illustrates historical and projected employment, population, and income data for the overall Houston market.

**HISTORICAL & PROJECTED EMPLOYMENT, HOUSEHOLDS, POPULATION,  
AND HOUSEHOLD INCOME STATISTICS**  
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Year	Total		Office		Industrial		Households	% Chg	Population	% Chg	Avg. Income	% Chg
	Employment	% Chg	Employment	% Chg	Employment	% Chg						
2000	2,272,430	—	669,943	—	380,353	—	1,682,560	—	4,787,730	—	\$98,196	—
2001	2,287,570	0.7 %	671,462	0.2 %	377,444	(0.8) %	1,724,340	2.5 %	4,900,920	2.4 %	98,203	0.0 %
2002	2,281,170	(0.3)	674,056	0.4	365,382	(3.2)	1,764,230	2.3	5,012,140	2.3	96,507	(1.7)
2003	2,267,100	(0.6)	677,301	0.5	356,283	(2.5)	1,799,610	2.0	5,110,610	2.0	100,009	3.6
2004	2,300,400	1.5	693,165	2.3	357,369	0.3	1,832,020	1.8	5,199,700	1.7	107,963	8.0
2005	2,383,330	3.6	720,524	3.9	367,993	3.0	1,893,310	3.3	5,390,420	3.7	115,923	7.4
2006	2,485,670	4.3	748,486	3.9	387,062	5.2	1,935,510	2.2	5,513,670	2.3	124,013	7.0
2007	2,577,330	3.7	770,693	3.0	399,228	3.1	1,972,350	1.9	5,629,590	2.1	131,520	6.1
2008	2,606,930	1.1	778,120	1.0	409,485	2.6	2,019,650	2.4	5,778,730	2.6	135,341	2.9
2009	2,501,430	(4.0)	751,278	(3.4)	373,944	(8.7)	2,064,690	2.2	5,917,630	2.4	120,207	(11.2)
2010	2,545,370	1.8	766,100	2.0	378,257	1.2	2,106,690	2.0	6,031,760	1.9	129,618	7.8
2011	2,621,670	3.0	788,971	3.0	395,034	4.4	2,150,870	2.1	6,148,520	1.9	134,552	3.8
2012	2,703,530	3.1	802,092	1.7	406,350	2.9	2,194,520	2.0	6,272,380	2.0	139,749	3.9
<b>Forecasts</b>												
2013	2,772,670	2.6 %	820,841	2.3 %	410,418	1.0 %	2,240,920	2.1 %	6,397,010	2.0 %	\$141,915	1.5 %
2014	2,861,950	3.2	847,498	3.2	414,686	1.0	2,288,070	2.1	6,515,290	1.8	148,087	4.3
2015	2,969,830	3.8	879,188	3.7	421,391	1.6	2,338,620	2.2	6,633,060	1.8	156,915	6.0
2016	3,064,470	3.2	907,483	3.2	426,431	1.2	2,389,750	2.2	6,752,860	1.8	165,032	5.2
2017	3,122,820	1.9	928,320	2.3	427,737	0.3	2,437,700	2.0	6,869,010	1.7	170,575	3.4
<b>Average Annual Compound Change</b>												
2000 - 2012	1.5 %		1.5 %		0.6 %		2.2 %		2.3 %		3.0 %	
2000 - 2007	1.8		2.0		0.7		2.3		2.3		4.3	
2007 - 2010	(0.4)		(0.2)		(1.8)		2.2		2.3		(0.5)	
2010 - 2012	3.1		2.3		3.6		2.1		2.0		3.8	
Forecast 2012 - 2017	2.9 %		3.0 %		1.0 %		2.1 %		1.8 %		4.1 %	

Source: REIS Report, 4th Quarter, 2012

Houston’s workforce grew by 81,860 between 2011 and 2012, a 3.1% increase from the prior year and the third consecutive year of growth following the economic recession of 2009. This workforce growth placed the city among the fastest-growing metropolitan areas in the nation, with a population growth of 2.0%, twice the national average. The Greater Houston Partnership reported that Houston was the first metro area in the nation to surpass its pre-recession employment levels in the fall of 2011.

The following table illustrates unemployment statistics for Harris County, the Houston MSA, the state of Texas, and the U.S. from 2002 to 2011.

**UNEMPLOYMENT STATISTICS**  
*(CLICK HERE FOR A LARGER VIEW)*

## Summary

With demand driven by energy, health care, and shipping, Houston’s hotel market reached historically high occupancy and average rate in 2013. The following article tracks trends in hotel supply, demand, and performance across the city’s submarkets.

5 Comments

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- Valuations & Market Studies
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Year	County	MSA	State	U.S.
2002	6.1 %	6.0 %	6.4 %	5.8 %
2003	6.8	6.7	6.7	6.0
2004	6.3	6.2	6.0	5.5
2005	5.7	5.6	5.4	5.1
2006	5.1	5.0	4.9	4.6
2007	4.3	4.3	4.4	4.6
2008	4.8	4.8	4.9	5.8
2009	7.5	7.5	7.5	9.3
2010	8.5	8.5	8.2	9.6
2011	8.2	8.1	7.9	9.0
2012	—	—	6.8	8.1
<i>Recent Month - Feb</i>				
2012	7.3 %	7.2 %	7.2 %	8.3 %
2013	6.3	6.3	6.5	7.7

\* Letters shown next to data points (if any) reflect revised population controls and/or model re-estimation implemented by the BLS.

Source: U.S. Bureau of Labor Statistics

As of February 2013, the unemployment rate for the Houston metropolitan area stood at 6.3%, compared with 7.7% for the nation. Approximately 69,000 new jobs are forecast for 2013, with much stronger growth expected in 2014 and 2015. The following bullet points summarize major forces of economic growth in Houston:

- In addition to the myriad of energy firms previously discussed, ExxonMobil, the largest publicly traded integrated oil and gas company in the world, has oil exploration, extraction, shipping, and wholesale operations located throughout the Houston area. In 2011, ExxonMobil began construction on a multi-building campus in Spring, Texas, just north of Houston. The campus will consolidate employees from the company's Houston and Fairfax, Virginia offices; an estimated 8,000 employees are expected to be based in the new campus when construction is completed in 2014.
- With more than 120 hospitals within the metropolitan area, Houston is a world leader in medicine and boasts the world's largest medical complex, the Texas Medical Center, where approximately seven million patients are treated each year. The Texas Medical Center features 45.5 million gross square feet of patient care, education, and research space distributed across 280 buildings. Planned projects include new hospitals, clinics, research space, and other office space by Texas Medical Center institutions along with city, county, state, and federal investment for infrastructure. Ultimately, the Texas Medical Center is projected to total 59 million gross square feet of medical space. Several of the largest medical institutions have begun to expand westward, such as Texas Children's Hospital and Methodist Hospital. Furthermore, the University of Texas M.D. Anderson Cancer Center has purchased approximately 35 acres along the Energy Corridor of West Houston and plans to build a medical facility in 2017.
- According to the Greater Houston Partnership, 66 of the world's 100-largest non-U.S.-based corporations have operations in Houston. The Port of Houston is the busiest port in the U.S. in terms of foreign tonnage, second busiest in the U.S. in terms of overall tonnage, and thirteenth busiest in the world in terms of overall tonnage. In 2013, for the second consecutive year, Site Selection magazine named Houston the number one location in the country for corporate expansions and relocations, with the area recording 325 new or expanded facilities in 2012. The Galleria is the largest mall in Texas and is the seventh largest in the U.S.; with more than 24 million visitors annually, the Galleria is consistently named the most visited establishment in Greater Houston. Following the 2010 merger of Houston-based Continental Airlines and Chicago-based United Airlines, the George Bush Intercontinental Airport has remained the largest U.S. hub for the merged airline.

#### Office Space Market Update

The following table details Houston's office market statistics, which are important indicators of the market's propensity to attract commercial hotel demand.

**OFFICE SPACE STATISTICS – MARKET OVERVIEW**  
[\(CLICK HERE FOR A LARGER VIEW\)](#)

Submarket	Inventory		Occupied Office Space	Vacancy Rate	Average Asking Lease
	Buildings	Square Feet			
1 North/FM 1960	70	4,041,000	2,844,900	29.6 %	\$15.67
2 Central Business District	67	36,739,000	32,881,400	10.5	33.35
3 Allen Parkway/Montrose	37	4,348,000	3,708,800	14.7	23.85
4 Galleria/West Loop North	135	26,186,000	22,624,700	13.6	27.57
5 Galleria/West Loop South	23	2,619,000	2,406,900	8.1	22.34
6 Southwest	126	14,006,000	11,274,800	19.5	18.21
7 Westheimer/Westchase	111	13,537,000	11,790,700	12.9	23.31
8 South Main/Medical Center	20	1,237,000	1,009,400	18.4	21.42
9 Northeast/East	39	1,683,000	1,383,400	17.8	16.76
10 Gulf Freeway/Pasadena	99	6,177,000	5,213,400	15.6	18.70
11 West/Katy Freeway	172	18,948,000	16,409,000	13.4	24.00
12 Richmond/Buffalo Speedway	70	10,504,000	9,180,500	12.6	24.70
13 Northwest	107	9,217,000	7,401,300	19.7	18.36
14 North/Woodlands	67	4,080,000	3,459,800	15.2	21.40
15 North/North Belt	80	10,101,000	8,434,300	16.5	20.45
<b>Totals and Averages</b>	<b>1,223</b>	<b>163,423,000</b>	<b>140,023,300</b>	<b>14.3 %</b>	<b>\$25.03</b>

Source: REIS Report, 4th Quarter, 2012

Houston's office market is expanding to accommodate the surge in jobs. As of the fourth quarter 2012, the Houston office market offered 163 million square feet of commercial space. Office vacancy rates in the city have realized year-over-year improvements since 2010 and now stand at approximately 14%. The following table illustrates a trend of office space statistics for the overall Houston market.

**HISTORICAL AND PROJECTED OFFICE SPACE STATISTICS – GREATER MARKET**  
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Houston Market							
Year	Available		Occupied		Vacancy Rate	Asking Lease Rate	
	Office Space	% Chg	Office Space	% Chg		Lease Rate	% Chg
2000	146,996,000	—	130,673,000	—	11.1 %	\$19.28	—
2001	148,702,000	1.2 %	128,290,000	(1.8) %	13.7	19.61	1.7 %
2002	150,336,000	1.1	126,915,000	(1.1)	15.6	19.09	(2.7)
2003	155,196,000	3.2	126,928,000	0.0	18.2	18.50	(3.1)
2004	154,338,000	(0.6)	126,632,000	(0.2)	18.0	18.02	(2.6)
2005	153,697,000	(0.4)	128,273,000	1.3	16.5	18.24	1.2
2006	154,683,000	0.6	132,405,000	3.2	14.4	19.73	8.2
2007	155,403,000	0.5	137,703,000	4.0	11.4	22.19	12.5
2008	158,212,000	1.8	138,111,000	0.3	12.7	24.05	8.4
2009	161,755,000	2.2	137,579,000	(0.4)	14.9	24.05	0.0
2010	162,828,000	0.7	138,157,000	0.4	15.2	23.77	(1.2)
2011	163,053,000	0.1	138,693,000	0.4	14.9	24.25	2.0
2012	163,423,000	0.2	140,020,000	1.0	14.3	25.03	3.2
<b>Forecasts</b>							
2013	166,585,000	1.9 %	143,319,000	2.4 %	14.0 %	\$25.87	3.4 %
2014	169,840,000	2.0	146,568,000	2.3	13.7	26.80	3.6
2015	170,888,000	0.6	147,816,000	0.9	13.5	27.87	4.0
2016	172,424,000	0.9	149,326,000	1.0	13.4	29.28	5.1
2017	174,067,000	1.0	151,174,000	1.2	13.2	30.85	5.4
<b>Average Annual Compound Change</b>							
2000 - 2012	0.9 %		0.6 %				2.2 %
2000 - 2007	0.8		0.8				2.0
2007 - 2010	1.6		0.1				2.3
2010 - 2012	0.2		0.7				2.6
Forecast 2012 - 2017	1.3 %		1.5 %				4.3 %

Source: REIS Report, 4th Quarter, 2012

Over three million additional square feet of office space are under construction throughout the city, primarily in the Galleria and West Houston submarkets. Absorption levels are expected to keep pace with those of 2012, resulting in even lower vacancy rates and higher asking lease rates in the near term. With a vacancy rate of 10.5% and an average asking lease rate of \$33, Houston's Central Business District submarket is the strongest in the city. As such, a variety of office buildings have been proposed for this area that could potentially add over 2.5 million square feet of office space to Downtown, an increase in supply of approximately 7%.

**Hotel Construction Update**

With approximately 900 hotels and 84,000 hotel rooms, Houston is the tenth-largest hotel market in the nation. In the last ten years, the Houston hotel market has realized a compounded annual rate of growth in supply of approximately 2%. The increase in supply peaked in 2009 and 2010, during which the market grew at an average

rate of 6%; many of the projects that opened during the recent recession were planned and set into motion during the upswing of 2006 through 2008. The stringent requirements for financing that have been in place since the recession have kept supply increases closer to the 1% mark over the past two years. According to HVS research, approximately ten new hotels, comprising 900 guestrooms, are currently under construction in the city, continuing the trend of a 1% year-over-year increase in supply. Many more hotels are in the planning stages for Houston, potentially bringing about as much as a 2% annual increase in supply if all properties are brought to fruition over the next few years.

Of the upcoming new supply, the largest and most notable project remains the 1,000-room Marriott Marquis in Downtown Houston, which is being developed by Houston-based RIDA Development Corporation. The property is projected to break ground in 2014 and open in 2016, becoming the city's new convention headquarters hotel. A rendering of the proposed Marriott Marquis is pictured below.

#### ***PROPOSED MARRIOTT MARQUIS***



#### **Outlook on Market Occupancy and Average Rate**

As of March 2013, Houston's lodging market was operating at the highest occupancy and rate in the city's history. Houston has traditionally been a market that seldom breaks the 65%-occupancy mark, a threshold that is typically crossed by markets that attract a healthy mix of business and leisure travelers. Houston, although extremely strong in the commercial segment, often exhibits weak weekends with the exception of certain submarkets such as the Galleria, which supplement strong weekday occupancy with either leisure or group travelers during the weekends. Given the lack of significant supply increases in the near future, the Houston hotel market should continue to benefit from higher occupancies in the near term. Places to watch in and around Houston in 2013 include the following:

**Downtown:** A lack of new supply in 2013 is expected to push average rates higher at hotels in Houston's Downtown. Over the long term, Downtown office developments should continue to attract new businesses and tenants if historical absorption levels keep pace, providing hotels with additional demand.

**Galleria:** Houston's most upscale shopping district continues to benefit from high weekend occupancy sourced from steady clientele from Latin America. Two office towers, consisting of 600,000 square feet of office space, are slated for completion in 2013, enhancing the Galleria submarket's position among corporate travelers.

**Energy Corridor:** Similar to the Downtown and Galleria districts, a boom in the energy industry has resulted in a need for more office space in Houston's Energy Corridor, and hotels continue to benefit from the increased demand.

**Woodlands/Spring:** This relatively small hotel submarket is poised to grow once ExxonMobil's campus is completed in 2014 and the area becomes home to 8,000 new employees; furthermore, other energy service companies are likely to follow ExxonMobil's relocation to the area. On the other hand, the Greenspoint District, located twelve miles south of the new ExxonMobil campus, could be significantly impacted by this relocation if the space left vacant by ExxonMobil is not re-leased rapidly.

**Galveston:** Located one hour south of Houston, Galveston significantly benefits from the growth and proximity of the Houston metropolitan area. Hotels in this Gulf Coast city sell out nearly every weekend of the year and every day during the summer. Galveston also features some of the highest average rates in the metropolitan area.

### **Analysis of Transactions and Brokers' Outlook**

Cap rates, the most prominent indicator of hotel values, remain strong for the Houston area. HVS interviews with hotel brokers active in Houston, in addition to HVS data on recent hotel transactions, revealed that full-service hotels and high-quality assets are selling at cap rates of 7.5 to 8.5, while limited-service hotels or lower-quality properties may sell at cap rates of 8.5 to 9.5. Factors such as condition, age, location, branding, and the dynamics of supply and demand for a specific submarket also influence these parameters.

### **Conclusion**

The recessionary years of 2009 and 2010 negatively affected Houston's economy and lodging market, but both have since rebounded. A steady recovery became evident in late 2010, and hotels came through 2011 relatively healthy. The growth that occurred in 2012 and thus far in 2013 has continued to surprise market participants. With both occupancies and average rates at the highest level in Houston's history, the near-term outlook remains promising. There is an increased potential for new supply in well-performing markets, and although significant increases in supply are not anticipated in the near future, this could change as the market continues to trend upward; therefore, thorough analysis and research of each specific submarket must be completed prior to undertaking an investment. HVS forecasts the lodging market in Houston to realize minimal occupancy increases in 2013, while average rates are expected to grow by 6% to 7%; as such, existing hotels and new projects that have been able to obtain financing are well positioned to benefit from the city's economic recovery in 2013.

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<sup>1</sup> - Energy companies headquartered in Houston include ConocoPhillips, Marathon Oil, Enterprise Products Partners, Plains All American Pipeline, Halliburton, Baker Hughes, National Oilwell Varco, Apache Corporation, Anadarko Petroleum, KBR, CenterPoint Energy, Kinder Morgan, Enbridge Energy Partners, Calpine, Cameron International, EOG Resources, Frontier Oil, Targa Resources, Spectra Energy, and El Paso Corporation.

#### **About Luigi Major, MAI**



Luigi Major, MAI, is Managing Director, Advisory of HVS Americas. A trusted advisor, he serves clients across the Americas to deliver tailored solutions to meet their needs, leveraging the breadth of HVS resources and expertise. He has participated in thousands of assignments throughout the United States, Latin America, and the Caribbean. Luigi earned his bachelor's degree from the University of Houston's Conrad N. Hilton College of Global Hospitality Leadership and joined HVS in 2007. Contact Luigi at (310) 270-3240 or [\[email protected\]](#).

